TO:

BOARD OF DIRECTORS

FROM:

MICHAEL S. LEBRUN W

GENERAL MANAGER

DATE:

SEPTEMBER 25, 2015

AGENDA ITEM
E-1
SEPTEMBER 30, 2015

APPROVE GENERAL MANAGER JOB DESCRIPTION, CONSIDER SALARY RANGE STATEMENT AND RECRUITMENT MATERIALS ITEM

Review draft job description for District General Manager, salary range, overview recruitment schedule and work plan. [RECOMMEND APPROVE JOB DESCRIPTION AND DIRECT

BACKGROUND

STAFF]

The District's General Manager is scheduled to enter retirement status on January 23, 2015. After that date, he will be available for part-time contract services to the District, if and as necessitated by the District. Recruitment efforts are underway for a new General Manager.

At the Regular Board Meeting on September 9, your Board formed an Ad Hoc Committee of Vice President Gaddis and Director Eby to lead the recruitment process and report back to your Board. The General Manager and Finance Director will work with the Committee. The 'recruitment team' is tasked with bringing 2-4 final candidates for interview and selection by your Board. Board interviews are tentatively scheduled for the week of November 30 or the week of December 7.

Your Committee met with staff to review and develop various materials including: an updated job description, a recruitment work plan and schedule, advertising list, advertising copy, and a brochure. Additionally, an employment application, interview questions, and contract are being drafted.

The draft job description is provided as Attachment A. The schedule, work plan, and advertising materials will be provided for review and discussion at the meeting.

Your Board will consider approving the job description and defining a salary statement; either a starting salary range or a 'depends on qualification' position. Staff is gathering salary and position comparison information from local Services Districts and will overview this information at the meeting to help inform the salary discussion.

RECOMMENDATION

- Consider, edit, and, by motion and roll call vote, approve the job description for General Manager Nipomo Community Services District.
- Give staff direction on a salary statement for General Manager recruitment.

ATTACHMENTS

A. Draft Job Description - General Manager

September 30, 2015

ITEM E-1

ATTACHMENT A

JOB DESCRIPTION NIPOMO COMMUNITY SERVICES DISTRICT

 POSITION:	General Manager
FLSA STATUS:	Exempt
REPORTS TO:	Board of Directors

1. DEFINITION AND SUMMARY OF DUTIES

Under policy direction of the Board of Directors, plans, organizes, directs and coordinates all District functions and activities related to the production and distribution of potable water and the collection, treatment and disposal of wastewater and other functions of the District; provides policy guidance and program evaluation to staff and elected officials; encourages and facilitates improvement in the provision of services to customers by District staff; fosters cooperative working relationships with intergovernmental and regulatory agencies, various public and private organization and District staff; acts as Secretary to the Board of Directors; acts as District Financial Officer; performs related work as assigned. This position has full-time management status, and is Fair Labor Standards Act exempt.

The General Manager is the Chief Executive Officer of the District, serving at the pleasure of and accountable to the Board of Directors for all staff, functions, and activities within policy guidance and applicable state and federal laws and regulations. The General Manager is the principal administrative person in overall charge of the District. The incumbent is in a position of trust and confidence and serves as the District appointing and disciplinary authority for all employees of the District. The General Manager provides the Board of Directors with advice and consultation on all matters related to the requirements of the District.

2. ESSENTIAL DUTIES AND RESPONSIBILITIES

- a) Plans, organizes, coordinates and administers, either directly or through subordinate directors, the work of the District in accordance with the adopted goals and objectives of the Board of Directors and applicable laws and regulations.
- b) Directs and coordinates the development and implementation of goals, objectives, policies, procedures and programs for the District; implements administrative policies, procedures and work standards to assure that goals and objectives are met and that programs provide mandated services in an effective and efficient manner.
- c) Directs and coordinates the preparation and administration of the District annual budget; reviews and evaluates current programs, anticipates future needs, and formulates long-range financial goals of the District; reviews all District expenditures; provides financial management for the District.
- d) Acts as staff for the Board of Directors; advises the Board on issues and programs; prepares and recommends long-range plans for District funding and service provisions and directs the development of specific proposals for action regarding current and future District needs.
- e) Serves as principal Staff at Board Meetings, takes Board direction, implements Board policy.
- f) Assures that appropriate notice of Board meetings is posted and that other legal notification requirements are met.
- g) Represents the Board and the District in contacts with governmental agencies, community groups and various businesses, professional and legislative organizations, District customers; and the media.
- h) Directs and coordinates preparation of rate schedules for the resale of water delivered to customers and other agencies; directs and coordinates preparation of rate schedules for the collection, treatment, storage and disposal of waste water.
- Consults with legal counsel concerning matters of litigation, contracts and District operations; monitors legislation on the state, federal and local level; directs and coordinates changes required by new legislation.

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- j) Leads staff; interviews and selects top management staff; reviews and approves staff training programs; recommends changes in organizational structure and position classification; evaluates the performance of subordinate managers; has authority to hire, discipline, and discharge employees, approves or disapproves merit salary increases; adjusts employee grievances within limits of delegated authority; delegates authority and holds subordinate managers accountable for the efficient administration of their divisions or sections; provides guidance and direction to subordinate managers and staff regarding human resources policies and procedures.
- k) Plans and directs the selection, training, assignment, supervision, and evaluation of employees; plans and directs District employees in areas of financial and program management.
- I) Prepares a variety of correspondence, policies, procedures, reports, minutes and other written materials.
- m) Directs and reviews special studies; provides for contract services as required and administers various service, construction and equipment contracts; signs and accepts development plans and specifications for conformance with District standards on behalf of the District.
- n) Establishes and maintains effective communication and working relationships with related County departments and key officials of state, federal and local agencies. Coordinates planning and other activities of the District with those of other public agencies.
- o) Coordinates preparation and release to the media of information related to the programs and services of the District. Acts as spokesperson for the District on all matters.
- p) Confers and advises with citizen groups, advisory bodies and others concerned with District programs and activities; represents the District and speaks before public bodies, groups, organizations and the public on matters pertaining to District programs and activities; attends conferences and seminars to keep informed of new developments and technologies.
- g) Interfaces with District customers and resolves service related issues and complaints.
- r) Directs the maintenance of District records and documents.

3. QUALIFICATIONS

This position requires knowledge and proficiency in the following:

- a) Administrative principles and practices, including goal setting, program development, implementation and evaluation, and supervision of employees.
- b) Principles, practices and procedures of public administration in a special district setting including Brown Act compliance, Special District law, and Proposition 218.
- c) Functions, authority, responsibilities and limitations of an elected Board of Directors.
- d) Principles and practices of potable water production, treatment and distribution.
- e) Principles and practices of wastewater treatment and disposal.
- f) Applicable legal guidelines and standards effecting special district administration and operation.
- g) Techniques for effectively communicating with a variety of individuals from various socioeconomic, ethnic and cultural backgrounds, in person and over the telephone, occasionally when relations may be confrontational or strained.

4. ESSENTIAL ABILITIES

Ability to:

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- a) Plan, organize, and coordinate the activities of the District.
- b) Work cooperatively with the elected Board of Directors to implement the policies set by the Board of Directors.
- c) Serve as technical advisor to Board of Directors, and the general public on water resources and sanitation issues.
- d) Develop and implement goals, objectives, policies, procedures, work standards and internal controls.
- e) Develop and administer an annual budget.
- f) Supervise and control the expenditure of funds and resources of the District.
- g) Provide excellent staff leadership. Effectively interview, select, train, supervise and evaluate subordinate managers and staff.
- h) Establish and maintain harmonious working relationships with subordinates, representatives of county departments, other public agencies, private contractors, engineers, and the general public.
- i) Interpret, apply and explain complex laws, codes and regulations.
- j) Prepare and direct the preparation of simple, concise comprehensive written reports and oral presentations containing alternate solutions and recommendations regarding specific resources, plans and policies.
- k) Use initiative and independent judgment within general policy guidelines.
- I) Exercise initiative, ingenuity, and sound judgment in solving difficult administrative, economic, technical, and personnel problems.
- m) Evaluate District policies and procedures; define problem areas, and direct the implementation of policy decisions and practices to improve operations
- n) Make public presentations and conduct public hearings.
- Analyze and review draft staff reports and recommendations, and give constructive criticism.
- p) Use tact, discretion and prudence in dealing with those contacted in the course of the work including Board members, management team, employees, and members of the public.
- q) Work effectively and cooperatively with a wide variety of customers and other individuals in person and over the telephone.
- r) Exercise sound independent judgment within established policy and procedural guidelines.
- s) Maintain confidentiality of information where necessary.

5. PHYSICAL REQUIREMENTS

- a) Ability to read printed materials and a computer screen.
- b) Ability to type on a keyboard and use a mouse for extended periods of time.
- c) Ability to use computer software to access, record and convey information in a variety of formats.
- d) Ability to interact in person and on the telephone, relaying information verbally.
- e) Ability to communicate clearly, concisely and effectively, both orally and in writing.
- f) Ability to maintain, regular, predictable, punctual attendance.

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- g) Mobility to work in a standard office environment and use standard office equipment.
- h) Ability to grasp, lift and move files, binders, boxes and other collections of documents (which can total up to 40 pounds).
- i) Ability to inspect District facilities in the field.
- j) Ability to attend meetings outside of normal working hours.

6. EDUCATION AND EXPERIENCE

- a) Extensive knowledge of: public agency administration, personnel management, the principles and practices of water, wastewater and water resources management; the political attitudes and concerns surrounding water and wastewater services, control and utilization.
- b) Thorough knowledge of: laws, regulations and legal opinions relating to District administration, water rights, water supply and transmission activities, water quality, wastewater; infrastructure financing, sanitation systems, and; the principles and practices of public works administration and organization including personnel and fiscal management; and a working knowledge of budgetary practices and procedures; English syntax and grammar.
- c) Any combination of education and training which would provide the opportunity to acquire the knowledge and abilities listed. Graduation from an accredited college or university with a bachelor's degree in public administration, business administration, engineering, law or a closely related field and seven (7) years' experience in administration and management positions with public agencies, with increasing levels of responsibility.

7. LICENSES

- a) Must possess a valid California Class C driver's license and have a satisfactory driving record.
- b) Must be bondable by District's fidelity bond insurer.

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6.			
ACKNOWLEDGEME	NT:		
By signing below, I ad	cknowledge all of the followi	ing:	
understand that the B	Board of Directors retains the Board of Directors has the rig	I understand it to be accurate and complete. I e right to assign me other tasks as necessary. I ght to change this Job Description and my assig	
medical reasons, I wil		assigned job duties or need any accommodatio or his/her designee and will participate in an accommodations.	n for
		may be required to work in excess of 40 hours pluired to report to duty in cases of disaster respond	
Employee's Name (pr	rint)		
Employee's Name (si	gnature)	Date	

 $L: Asst\ General\ Manager \\ PERSONNEL \\ JOB\ DESCRIPTIONS \\ GM\ 2015 \\ GENERAL\ MANAGER\ 2015\ draft. \\ docx$